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PSP Reflects on One Year of Engagement

In June 2018, the National Public Safety Partnership (PSP) celebrates one year of formal operation. After just one year, it is evident that this process works to build the capacities of local jurisdictions to reduce crime. Highlighted successes from PSP sites include the following:

- In Little Rock, Arkansas, PSP helped the Little Rock Police Department (PD) improve access to data, by strengthening its relationship with the city's information technology department, and trace connections between crimes using new deployment tactics and technology.
- As of April 2018, violent crime is down in Compton, California, approximately 60 percent from two years ago and 30 percent from 2017.
- Operation DETER (Data-Enhanced Targeted Enforcement and Restoration) in West Memphis, Arkansas, led to an overall decrease of 27 percent in crimes in the focus area.
- In Indianapolis, Indiana, the U.S. Attorney's Office (USAO)—Southern District of Indiana (SDIN) has assigned an Assistant U.S. Attorney to each Indianapolis Metropolitan PD patrol district to focus primarily on gun and drug cases. The Bureau of Alcohol, Tobacco, Firearms and Explosives (ATF) also has assigned a crime analyst to focus solely on National Integrated Ballistic Information Network (NIBIN)¹ cases in Indianapolis.
- The USAO—Northern District of Alabama (NDAL), in Birmingham, established two task forces to improve public safety and prevent future violence.
- In St. Louis, Missouri, PSP partners worked with state, local, and federal agencies to draft a law that was signed into legislation in June 2018 to allow the establishment of a domestic violence fatality review board to combat an increase in domestic violence fatalities.
- In Toledo, Ohio, ATF has helped the Toledo PD leverage NIBIN to find connections between shooting incidents. As a result, 150 percent more firearm defendants were prosecuted in Toledo over the course of nine months than during the same period in 2017.

These are only some of the many accomplishments that PSP sites have achieved throughout their formal PSP engagements. As we reflect on the past year, PSP looks forward to continued engagement with the current PSP sites and new 2018 sites officially joining the program in September. This edition of the quarterly PSP Operations Newsletter features site highlights focused on improving public safety and enhancement of violence reduction strategies that occurred during April–June 2018.

¹ The NIBIN Program automates ballistics evaluations and provides actionable investigative leads in a timely manner.

Crime Analysis Community of Practice Meeting

Building Communities of Practice among peers is a priority for PSP. A Crime Analysis Community of Practice was established in 2017 to connect analysts from participating sites as a community to help identify their strengths and challenges, share expertise, and identify training and technical assistance (TTA) needs.

This Community of Practice helps ensure that crime analysts are fully empowered and leveraged as critical team members within their agencies and in local efforts to reduce violent crime. On April 26–27, 2018, crime analysts from PSP sites Birmingham; Indianapolis; Little Rock; Milwaukee, Wisconsin; Nashville, Tennessee; New Orleans, Louisiana; St. Louis; Toledo; West Memphis; and PSP alumni sites Camden, New Jersey, and Wilmington, Delaware, gathered in Charlotte, North Carolina, for the inaugural Crime Analysis Community of Practice meeting. The Charlotte-Mecklenburg PD hosted this meeting and served as a model jurisdiction to share lessons learned with PSP site attendees.



Analysts attending a presentation during the inaugural Crime Analysis Community of Practice meeting in Charlotte, North Carolina

The goals of this Community of Practice meeting were to bring together crime analysts from PSP sites throughout the country to network and discuss promising practices in reducing violence, discuss how to leverage resources available through the International Association of Crime Analysts (IACA) and existing Bureau of Justice Assistance (BJA) resources, and enhance core crime analysis competencies in PSP sites. During this meeting, analysts heard presentations from experts on crime analysis efforts to reduce violent crime; BJA and crime analysis assistance available; a model for building crime analysis capacity from the Charlotte-Mecklenburg PD; major violence reduction programs, practices, and strategies, and their evidence base; leveraging police data and the law of concentration; leveraging data integration and data expansion; picking the right analyses, tools, and practices to make the most of data; and the National Domestic Communication Assistance Center.

These presentations also provided suggestions for making crime analysts more effective in their departments, such as updating data systems and Records Management Systems (RMSs) in real time, the expansion of CompStat to include a collaborative strategy, geographic information system skills to make hot-spot policing more effective, and automating regular reports and developing templates to free up time and resources for other projects. Additional takeaways included using jail visitor lists and phone calls for intelligence related to ongoing cases; building relationships with pawn shops for burglary cases; building relationships with local universities; developing a strong information technology infrastructure; considering how to provide continuity through personnel and priority changes; and evaluating the effectiveness of interventions to ensure that law enforcement partners are targeting the right places, times, people, and offenses.

Collaboration Across the Network

Peer exchange learning opportunities facilitate knowledge sharing among PSP sites and other jurisdictions to impart promising practices, real-world examples, practical experience, and lessons learned to assist PSP Operations sites in advancing their violence reduction goals. In addition to single-agency peer exchanges (city to city), PSP encourages sites to participate in group peer exchanges and other on-site learning opportunities together to further collaboration. This quarter, the PSP sites participated in several multiagency peer exchanges around the country to learn more about violence reduction strategies on a variety of public safety topics.

U.S. Marshals Service (USMS) Tactical Training

USMS hosted representatives from PSP sites Flint, Michigan; Little Rock; Milwaukee; St. Louis; and alumni site Wilmington for a tactical training in Chicago, Illinois, on April 19. During this training, participants learned about ballistic shields and building entry. Participants also engaged in practical exercises including building entry and breaching simulations. The participants shared that the simulator portions of the training were the most beneficial aspect, as the simulations were more realistic and educational than models they previously experienced.

Naval Postgraduate School (NPS) Social Network Analysis (SNA) Symposium

Representatives from PSP sites Birmingham; Compton; Indianapolis; Memphis, Tennessee; Milwaukee; Nashville; New Orleans; and Toledo attended the annual NPS SNA Symposium in Monterey, California, from May 7–11. During this symposium, participants received a broad overview of SNA and learned about its benefits and challenges, application in law enforcement, importance for analyzing dark networks, and academic and law enforcement partnerships that can help support SNA. Participants from the Milwaukee PD took away new ideas for how to use SNA, such as providing SNA-related intelligence to officers responding to an active crime scene and looking at dark networks across jurisdictions. Several PSP sites submitted applications to the NPS to participate in its year-long intensive training and technical assistance (TTA) initiative, and Nashville and Toledo were among those selected for this year's engagement.

Federal Bureau of Investigation (FBI) Digital Imaging and Video Recovery Team (DIVRT) Training

Representatives from PSP sites Birmingham, Compton, Flint, Indianapolis, Little Rock, Nashville, New Orleans, and Newark, New Jersey, attended an FBI DIVRT Training in Philadelphia, Pennsylvania, on May 14–15. Participants learned techniques for extracting and editing digital video from camera systems. These techniques can assist in law enforcement investigations and the identification of suspects through public distribution to both traditional and social media outlets to ensure maximum visibility of the video evidence. One of the representatives from Compton explained that he is typically tasked with pulling videos for the Los Angeles County Sheriff's Department (LASD)—Compton Station and that this training allowed him to sharpen his skills and learn new video-editing techniques.



International Homicide Investigators Association (IHIA) Basic Homicide Investigators Course

Representatives from PSP sites Birmingham, Indianapolis, and Jackson, Mississippi, attended the IHIA Eastern Regional Basic Homicide Investigators Course in Springfield, Massachusetts, on May 21–25. This training is designed to improve and enhance the abilities of homicide investigators through the introduction of a core minimum standard of training, while also presenting changes in the law and new advancements in science and technology. Topics addressed during this five-day course included responsibilities of the homicide investigator and duties of the first responder, the role of the coroner/medical examiner, crime scene analysis and processing, homicide types and offender motivation, investigative resources and techniques, suspect development, interview and interrogation, serial murder, victimology, ethics, report writing and documentation, media relations, prosecution and legal matters, and stress management.

Federal Law Enforcement Spotlight

The four federal law enforcement agencies are critical partners for PSP sites. Through extensive task force and investigative support and various trainings, technology, and technical assistance, these agencies act as force multipliers for local law enforcement, enabling local agencies to more efficiently and effectively serve their communities. The resources listed below are only a fraction of the robust resources available through these agencies for the PSP sites. For more information, contact your site's Law Enforcement Champion or Strategic Site Liaison (SSL).



ATF

- » **NIBIN**—NIBIN automates ballistics analysis and provides actionable intelligence and investigative leads in a timely manner.
- » **eTrace**—An internet-based system that allows participating law enforcement agencies to submit firearm traces to the ATF National Tracing Center.
- » **Crime Gun Intelligence Center (CGIC)**—CGICs are interagency collaborations among federal, local, and community partners to identify shooters, disrupt criminal activity, and prevent future violence.
- » **Other available assistance** includes broader firearm-tracing resources available through the National Tracing Center and resources to combat arson, for which ATF is primarily responsible for administering and enforcing the criminal and regulatory provisions of federal laws pertaining to destructive devices (bombs) and explosives, in addition to arson.

DEA

- » **EPIC**—The 24/7 El Paso Intelligence Center (EPIC) provides tactical, operational, and strategic intelligence for use in investigations and in response to criminal activity.
- » **Office of Financial Operations (OFO)**—OFO provides financial investigative guidance, training, and tools on topics such as money laundering and cryptocurrency.
- » **360**—Comprehensive approach to address drug addiction and violence through coordination among law enforcement, diversion, prevention, and community partners.
- » **Other available assistance** includes the Gang Targeting Enforcement Coordination Center, which coordinates local and federal gang investigations and provides resources to law enforcement agencies around the country in targeting organized crime, and DEA's Emerging Technologies Training, which educates law enforcement officers on new technologies and provides techniques and skills in finding legal intercept solutions.

FBI

- » **DIVRT**—DIVRT training provides law enforcement with the necessary knowledge to safely recover videos from crime scenes and quickly disseminate to traditional and social media outlets for maximum visibility of video evidence.
- » **Media Training**—The Office of Public Affairs and Media can offer training to PSP sites on building and maintaining positive relations with the media and the community and assist in developing methods, such as billboards, to assist in garnering public participation in solving and deterring violent crime.
- » **Save Our Streets**—Focuses on enhancing the effectiveness of federal, state, and local law enforcement resources through a coordinated initiative seeking the most effective investigative strategies to apprehend and indict gang homicide suspects.
- » **Other available assistance** includes latent fingerprint processing support; Special Weapons and Tactics (SWAT) training; the designation of a violent crime coordinator to facilitate access to and use of FBI resources and serve as a liaison with the USAO; a cellular analysis survey team to support law enforcement investigations through the analysis of cellular call detail records and tower information; source development; Operation Purge, which is a nationwide partnership between the FBI and local law enforcement to target felons with fugitive warrants; a critical incident response group to provide expertise in crisis management, hostage rescue, negotiations, behavioral analysis, and tactical operations; and its Top Ten Program, which publicizes particularly dangerous fugitives who may not otherwise merit nationwide attention.

USMS

- » **Fugitive Task Forces**—USMS can provide assistance and expertise to other federal, state, and local law enforcement agencies in support of fugitive investigations of dangerous criminals through interagency and regional task forces.
- » **Tactical Training**—Training on tactical skills used for fugitive apprehensions in high-risk scenarios and related safety measures, such as building entry, self-defense, and use of Tasers or ballistic shields. PSP cities also have access to the USMS VirTra firearm simulators for "real life" 360-degree virtual scenario training.
- » **Warrant Analysis and Response (W.A.R.)**—W.A.R. is a visual analytic tool that displays near real-time warrant activity across the nation to inform local crime and data analysis efforts.

Site Highlights

Birmingham

The USAO—NDAL's two new task forces, Public Safety and Safe Neighborhoods, continued to make positive impacts on public safety in the Birmingham area this quarter. The mission of the Public Safety task force is to reduce violent crime by identifying and targeting the most chronic, repeat violent offenders in the city and to increase coordinated law enforcement efforts in high-crime areas in and around Birmingham. In May, a two-month operation led by the USAO—NDAL, ATF, the Jefferson County Sheriff's Office, and the Birmingham PD resulted in federal charges against 71 defendants and the seizure of more than 140 firearms. The Birmingham PD provided more officers to ATF and the U.S. Drug Enforcement Administration (DEA) to support its PSP work with federal partners and added more detectives to its homicide unit. The Jefferson County Sheriff's Office also assigned three deputies to ATF. In April, ATF had 73 pending gun cases as a result of PSP collaborative partnerships. These task forces are producing encouraging reductions in violence, with the Birmingham PD reporting year-to-date reductions of 17 percent in robberies, 13 percent in burglaries, and 30 percent in motor vehicle thefts through June 30, 2018, compared to the same period in 2017.

The inaugural Safe Neighborhoods task force meeting took place in May. This task force focuses on prevention and recidivism reduction efforts, including community programs, education, efficacy, improving neighborhoods, and economic development. As part of this effort, the USAO—NDAL has dedicated an Assistant U.S. Attorney to outreach and prevention in its district. This Assistant U.S. Attorney regularly communicates with the Director of Community Engagement from Mayor Randall Woodfin's Office. Partners are also exploring how the Helping Families Initiative, a nonprofit partnership within the Jefferson County District Attorney's Office, can be utilized by the USAO—NDAL's Safe Neighborhoods task force. The Helping Families Initiative supports crime prevention by partnering with schools to recognize risk factors prior to students entering the juvenile system and works with families by connecting them to community resources and providing case management support.

The sexual assault justice initiative within the Jefferson County District Attorney's Office began in April and has since been incorporated into Birmingham's PSP efforts. This initiative focuses on the multidisciplinary review of sexual assault cases by a team that also includes the Birmingham PD, medical practitioners, and victim advocates to streamline processes and enhance outcomes. This initiative works in conjunction with the District Attorney's Office's cold-case program. These efforts are partially supported by a Sexual Assault Kit Initiative grant administered by BJA.

Highlights at a Glance

- As of April, ATF had 73 pending gun cases developed through PSP
- Operation led by USAO—NDAL in May resulted in seizure of 140 firearms and charges against 71 defendants
- Inaugural Safe Neighborhoods task force meeting held in May
- 30 percent reduction in motor vehicle thefts year-to-date through June
- Assistant U.S. Attorney dedicated to community outreach and prevention
- 13 percent reduction in burglaries year-to-date through June
- 17 percent reduction in robberies year-to-date through June



Compton

Compton's local and federal partners have continued to focus on reducing violence in the city, improve investigations, and increase clearance rates, especially related to homicides. From April 1 to May 31, no homicides were reported in the city of Compton, bringing the total for the first six months of 2018 to eight homicides. In comparison to 2016, this is a 55 percent reduction in homicides (18 reported from January to June 2016 compared to 8 reported from January to June in 2018). Through their work with PSP, the LASD—Compton Station and its federal partners have built sustainable relationships. The USMS Warrant Task Force conducts monthly roundups that have been instrumental in removing violent and high-risk offenders from the community. The USAO—Central District of California communicates regularly with the Los Angeles County District Attorney's Office, the LASD—Compton Station, ATF, and other federal partners to discuss cases and determine the best prosecutorial venue for gun cases. As of May 11, the LASD—Compton Station reported 116 guns seized year-to-date compared to 135 guns seized in all of 2017. To sustain this progress following the conclusion of formal PSP engagement in September, ATF plans to continue its case-flagging system to prioritize the processing of gun evidence from Compton. The Los Angeles County Probation Department continues to identify and monitor high-risk offenders in the city using a probation risk assessment tool and collaborates with USMS on offender-compliance checks, when necessary.

Enhancing crime analysis capacity is a critical part of Compton's site sustainability plan. The LASD—Compton Station leverages social media as a tool to gather information on arising violence issues in the city. This information informs strategic deployment for officers to intervene and prevent future violence from escalating. The LASD announced in April that it would be restoring data feeds for crime mapping and statistics on publicly available forums for the community.² In anticipation of launching its own resident video registry program, the LASD—Compton Station is working to plan a kickoff meeting and has engaged in discussions with a number of police departments that have similar programs, including Arlington, Texas; Las Vegas, Nevada; and Kansas City, Missouri. Having this voluntary resident video registry program could assist Compton Station with the expedient identification of valuable evidence in high-profile cases.

Leveraging the relationship built with the Compton Unified School District PD has been a valuable asset to the LASD—Compton Station and other local and federal partners engaged in PSP. The Compton Unified School District PD works with the LASD—Compton Station on gang-related and human trafficking activity. The Compton Unified School District PD provides intelligence gathered from graffiti and other issues at the schools to the LASD—Compton Station's gang unit, which helps them determine where best to deploy officers in an effort to avoid retaliations between gangs. The Compton Unified School District PD also works with the LASD—Compton Station on combating human trafficking, given that a significant number of the victims that the LASD—Compton Station comes into contact with are younger than 18 years old. Deputies from the LASD—Compton Station participated in a human trafficking operation with the Los Angeles Regional Human Trafficking Task Force in May, during which 2 youths were rescued and 27 individuals were arrested.³

Community engagement is another priority for Compton as part of its PSP sustainability plan. At the request of the community, Compton Station hosted a job fair with federal partners at the juvenile center, where youth were provided the opportunity to engage with the federal partners and local Compton Station representatives. This effort was well received by the community.

Highlights at a Glance

- From April 1 to May 31, no homicides reported in city of Compton
- 116 guns seized year-to-date as of May 2018 compared to 135 in all of 2017
- Joint human trafficking operation in May resulted in 2 victims rescued and 27 individuals arrested

² <https://signalscv.com/2018/04/sheriff-announces-return-of-daily-crimemapping-com-updates-with-a-warning/>.

³ <https://www.presstelegram.com/2018/05/18/girls-aged-13-and-17-rescued-from-human-trafficking-operation-in-compton/>.

Site Highlights

Flint

Throughout Flint's PSP engagement, combating gang activity has been a major violence reduction focus area for the site. Building on the gang assessment conducted in 2017 and collaborative efforts established since, representatives from the Flint PD and other local, state, and federal agencies attended the Basic Training for Street Gang Investigators training coordinated by the National Gang Center on May 22–24. During this training, participants addressed topics such as basic gang awareness, including recognition, identification, and documentation; regional gang overview; prevention, intervention, and the role of law enforcement; developing sources of information; gang suppression strategies; interviewing gang members; prosecution strategies; and social media investigations.

Flint continued its hot-spot initiative into this quarter to provide a holistic approach to violence reduction. Through the initiative, hot spots are determined by the previous week's crime statistics and the Flint PD, along with other local law enforcement and community partners, focuses resources on high-priority offenders in that zone. This includes conducting warrant sweeps and parole and probation compliance checks. Under this initiative, felony arrests increased in the zone areas and officers are encouraged to do proactive police work and neighborhood canvassing in these zones. Following the enforcement efforts, social services and community organizations work in the hot-spot zones to provide services and blight reduction.

The Flint PD was one of the first cities to participate in the PSP SNA pilot program that began in April 2017, and it continues to use SNA in its investigative efforts and to supplement its hot-spot initiative. The Flint PD has leveraged SNA to combat gang-related activity and to receive additional analytical training from experts and practitioners.

Highlights at a Glance

- Flint PD attended National Gang Center's Basic Training for Street Gang Investigators training
- Flint PD continued its use of SNA in investigative efforts
- Flint PD continued its hot-spot initiative that combines enforcement and community engagement



Indianapolis

The Indianapolis Metropolitan PD fully implemented its renewed beat policing program this quarter in which officers patrol smaller assigned areas and neighborhoods. Beat policing can help improve response times and relationships with the community.⁴ On some of these beats, officers who have experience with this style of policing are paired with officers who are new to beat policing. The Indianapolis Metropolitan PD has implemented joint roll calls during which officers in different districts with adjoining beats discuss activities in the area to improve collaboration.

Beat policing also is part of the Indianapolis Metropolitan PD's larger targeted enforcement strategy. This strategy includes increasing the size of the homicide unit, providing beat officers timely information on crime activity, strengthening gun crime investigations, and focusing on youth, including monitoring high-risk juvenile offenders and conducting home visits.⁵ Last quarter, the Indianapolis Metropolitan PD conducted a peer exchange to the Charlotte-Mecklenburg PD to observe its electronic monitoring program for high-risk offenders and meet with a juvenile court judge to discuss juvenile sentencing.

The Indianapolis Metropolitan PD also worked with Mayor Joe Hogsett's office to hire the city's first community violence reduction director. This director will help bridge gaps between law enforcement and the community, assist the city with investing in neighborhood violence prevention efforts, and oversee peacemakers.⁶ Peacemakers, also new for the city, will focus on a holistic approach to crime reduction, such as addressing the impact of substance abuse, education, and job training on violence. In June, the Indianapolis Metropolitan PD reported a 70 percent overall homicide clearance rate. Around the same time in 2017, the overall clearance rate was 45 percent. Strengthened relationships with the community and the addition of more homicide and aggravated assault detectives have contributed to this increased clearance rate.

Reducing gun violence is one of Indianapolis' PSP focus areas. Through assistance from High Intensity Drug Trafficking Areas (HIDTA), ATF brought on board an analyst who helps support the NIBIN initiative and a part-time prosecutor who helps examine NIBIN leads. ATF and the Indianapolis Metropolitan PD continue to share NIBIN information and improve processes, such as streamlining methods to follow up on these leads. In May, three guns were found to be associated with nine different crime scenes using NIBIN. In June, the site reported that thousands of NIBIN eligible firearms had been entered into NIBIN, resulting in 97 leads since the beginning of the year. The USAO—SDIN has become increasingly engaged on gun prosecutions. In May, the USAO—SDIN had already adopted more than 90 gun-related cases for federal prosecution, which is almost the equivalent of the number of gun-related cases taken in all of 2017.

Another focus area for Indianapolis PSP is to strengthen collaboration among local law enforcement leadership and federal partners. Marion Superior Court Probation hired two new individuals to work directly with the Indianapolis Metropolitan PD and other law enforcement agencies on home visits to offenders with violent crime-related convictions. Twenty of these home visits resulted in the confiscation of nine guns, which ATF took possession of and processed through NIBIN. The collaboration with local and federal partners in the Robbery Coordination Unit has been making a positive impact in the city, which has reduced business robberies. The Drug Enforcement Administration (DEA) concluded an investigation this quarter that resulted in the seizure of 60 grams of heroin and three firearms. As a result of the increased collaboration, the USAO—SDIN has started attending the Indianapolis Metropolitan PD's district community council meetings to discuss with the community what is being done to improve public safety.

Improving technology capabilities is another one of Indianapolis' identified focus areas as part of its PSP engagement. To support this goal, subject expert Maggie Goodrich conducted a technology assessment for the site in April. The Indianapolis Metropolitan PD is in the process of upgrading its RMS and computer-aided dispatch (CAD) system, and this assessment will help inform decisions involved in upgrading these systems. The Indianapolis Metropolitan PD also is in the planning process for a crime analysis assessment and is hiring new analysts who will support the department in capturing crime activity, conducting more in-depth link analyses, and examining daily crime data for patterns.

Highlights at a Glance

- USAO—SDIN has adopted more than 90 gun-related cases in 2018 as of May
- Home visits from Marion Superior Court Probation and other law enforcement partners led to confiscation of nine guns, reported in June
- In June, Indianapolis Metropolitan PD reported a 70 percent overall homicide clearance rate, an increase from 45 percent in 2017
- Indianapolis hired city's first community violence reduction director

⁴ <https://www.wthr.com/article/state-of-the-city-mayor-announces-crime-fight-enhancements>.

⁵ <https://www.indystar.com/story/news/2018/06/19/indianapolis-crime-mayor-hogsett-wants-youth-away-guns-and-into-jobs/713263002/>.

⁶ <https://www.wishtv.com/news/local-news/mayor-announces-city-s-1st-director-of-community-violence-reduction/1223203431>.

Site Highlights

Jackson

Jackson has focused on expanding its crime analysis capacity throughout its PSP engagement. Now approaching its third and final year of formal PSP engagement, the site has established an embedded analyst program with Jackson State University to expand the Jackson PD's analytical capacity and capabilities and sustain its violence reduction successes achieved throughout PSP. This embedded analyst program was officially launched in June. Representatives from the Jackson PD, Jackson State University, the USAO—Southern District of Mississippi (SDMS), and the Mayor's Office attended the kickoff meeting. The goal of the embedded analyst program is to provide the Jackson PD with intelligence but also to evaluate successes and gaps in efforts.



The USAO—SDMS launched Project EJECT (Empower Jackson Expel Crime Together), a multidisciplinary partnership between the USAO—SDMS and federal and local law enforcement and community organizations to reduce violent crime, in December 2017. Project EJECT has since had a significant impact on reducing carjackings. All carjacking and firearms cases are now prosecuted federally when applicable. Project EJECT is also working with the U.S. Postal Service to examine possibilities for how drugs are trafficked into Jackson. The project is collaborating with USMS on its Gulf Coast Regional Fugitive Task Force using arrest warrants to target violent offenders, especially gang members. Through an April surge operation, this task force arrested 45 individuals, 31 of whom were documented gang members, and seized several firearms.⁷ The arrested individuals committed offenses such as felon in possession of a firearm, business robbery, and carjacking and will be prosecuted under Project EJECT.

Federal partnerships are a critical force multiplier for the Jackson PD and its local public safety partners. In June, the USAO—SDMS announced that it will gain four Assistant U.S. Attorneys who will focus on violent crime and expand crime-fighting abilities through Project EJECT in Jackson.⁸ The FBI has been working with the Jackson PD to process latent fingerprints to increase case closure rates and has processed several sets of fingerprints for the Jackson PD so far. One of these sets was linked to an armed robbery of a business; the suspect was identified and charged accordingly, and the case was adopted federally. In June, USMS announced historic results of a proactive six-week initiative titled Operation Triple Beam: 270 arrests of alleged violent fugitives and criminal offenders, 90 of whom were gang members,⁹ who committed crimes such as homicide, felony assault and sexual assault, illegal possession of firearms, illegal drug distribution, robbery, and arson; the seizure of 50 firearms, including military-style assault rifles; and about \$7,500 worth of illegal drugs.¹⁰ A number of these individuals were indicted under Project EJECT. Operation Triple Beam covered an expanse of areas in Mississippi, and Jackson was a main focal point. The Jackson PD and other local and federal partners participated in this violence reduction initiative.

The Office for Victims of Crime (OVC) conducted a victim services assessment for Jackson in June. This assessment will help determine critical needs related to victim services and assess the site's capacity, including both law enforcement and community partners, to effectively respond to victims. A report detailing OVC's findings and recommendations to enhance multidisciplinary responses to crime victims will be provided to Jackson next quarter.

Highlights at a Glance

- Jackson PD kicked off its embedded analyst program with Jackson State University
- USMS operation resulted in 270 arrests, 50 seized firearms
- Project EJECT prosecuting offenders for carjackings, business robberies, and firearm cases
- FBI processed nine sets of latent fingerprints to assist Jackson PD

⁷ <https://www.justice.gov/usao-sdms/pr/us-marshals-fugitive-task-force-s-surge-tackles-violent-crime-jackson>.

⁸ <http://www.wdam.com/story/38343159/doj-adds-5-us-attorneys-to-ms-southern-district>.

⁹ <https://www.justice.gov/usao-sdms/pr/us-marshals-service-and-law-enforcement-partners-conduct-operation-triple-beam-southern>.

¹⁰ <https://www.clarionledger.com/story/news/local/2018/06/12/doj-operation-triple-beam-270-arrests-mississippi/686943002/>.

Little Rock

Through participation in PSP, collaboration between the Little Rock PD and its federal partners, especially on gun crime and task force work, has expanded. Direct communication between the Little Rock PD and the USAO—Eastern District of Arkansas (EDAR) has increased, and the two agencies are working together with the Pulaski County Prosecutor’s Office (PCPO) to formalize an expedient case referral process to both offices. The USAO—EDAR reported in June that it had indicted 154 individuals referred from the PCPO based on Project Safe Neighborhoods (PSN) criteria since January 2016, early in Little Rock’s PSP engagement. The USAO—EDAR established a program through which special assistant U.S. Attorneys from various state courts help prosecute gun crimes. Three attorneys from the PCPO are participating in this program. The Little Rock PD, the USAO—EDAR, and the PCPO also collaborate on ways to improve success rates and prosecutions on various other crimes, such as domestic violence.

Expanding and enhancing its crime analysis capabilities has been one of the Little Rock PD’s main priorities throughout its PSP engagement. The Little Rock PD is participating in PSP’s SNA pilot initiative as one of the second cohort sites. The Little Rock PD has purchased software that will enable it to perform link analysis to support this effort and the Little Rock PD’s new gun crime intelligence unit. All of the Little Rock PD’s crime analysts are in the process of becoming certified by the IACA, one of whom has already completed the certification. The Little Rock PD continues to review and enhance its master databases and data sources to provide comprehensive information and data to enable analysts to perform necessary analyses. The Little Rock PD also collaborates with the U.S. Probation and Pretrial Services System on these efforts, receiving weekly updates on releases, which enables the Little Rock PD to map releases and coordinate officer deployment decisions.

The Little Rock PD’s new gun crime intelligence unit, created last quarter, will purchase ShotSpotter technology to integrate into this unit’s efforts. The integration of ShotSpotter will allow the unit to better track all shootings in a two-square-mile area of the city instead of just those that result in a victim.¹¹ The unit holds monthly meetings with the USAO—EDAR and the PCPO to discuss planning efforts and review cases. The USAO—EDAR adopted more than 20 cases for felon in possession of a firearm in April alone.

When the Little Rock PD switched from overtime shifts to 12-hour shifts earlier this year, the department established proactive dedicated patrol units, known as Zebra Units, to maintain the successes achieved with overtime detail. These units are deployed with input from crime analysts to zones in the city that have historically experienced high levels of violent crime. These units have resulted in increased gun seizures. In addition to these Zebra Units, the violence reduction task force continues to combat violence throughout the city. In June, the task force reported that it served 522 warrants and made 442 arrests and 766 felony charges year-to-date.

Highlights at a Glance

- Little Rock PD crime analyst became IACA-certified
- Violence reduction task force has served 522 warrants and made 442 arrests and 766 felony charges year-to-date
- USAO—EDAR adopted more than 20 cases for felon in possession of a firearm in April alone



News segment discusses the Little Rock PD’s plans to purchase new crime-related software. Source: <https://www.fox16.com/news/local-news/lrpd-seeks-new-tech-to-solve-gun-crimes/1081177923>

¹² <https://couriernews.com/Content/Default/State-Nation/Article/Little-Rock-approves-new-gunshot-detection-system/-3/85/46972>.

Site Highlights

Memphis

Memphis experienced an uptick in commercial robberies, burglaries of pharmacies, and carjackings. DEA, FBI, and local law enforcement are working hard to combat these crimes and have made several significant arrests. The FBI reported in June that recent commercial robbery investigations resulted in individuals receiving sentences of 27 years, 20 years, 15 years, and 6 years. In Raines Station specifically, law enforcement partners are using a task force consisting of ten officers to target burglaries.

In Raines Station, officers have been using a “Blue Crush” deployment model, in which the Memphis PD examines weekly crime maps to determine where crime is statistically concentrated and then saturates the area with officers. This approach has been successful so far. In June, an individual stole six guns from a pawnshop, and because of Blue Crush, officers already in the area were able to act swiftly and canvass for witnesses, take statements, recover the guns, and take the individual into custody. Raines Station also has increased the number of bike patrols in the area and the use of unmarked cars, both of which have shown early success in decreasing crime in the area. In June, Raines Station went two weeks with only one carjacking. Raines Station attributes some of this decrease to the take-down of a carjacking ring consisting of four juveniles and one adult in May. Raines Station has identified the top ten juvenile offenders because juveniles are involved in a growing number of carjackings and burglaries. The Memphis PD has been in discussion with Juvenile Court Probation to discuss how the partners can collaborate more closely to reduce juvenile crime.

The Shelby County District Attorney’s Office (SCDAO) combined prosecutors working on gun, gang, and drug cases from smaller, separate units into one larger crime strategies prosecution unit. This new unit is working with Memphis’s Multi-Agency Gang Unit to develop a list of priority offenders. The Memphis PD, the Shelby County Sheriff’s Office, ATF, and the FBI all participate in the Multi-Agency Gang Unit. This quarter, subject experts conducted an extensive prosecutor’s assessment for the SCDAO to assess processes, procedures, and policies currently in practice targeting homicide and other violent crime cases in Memphis. On-site visits were conducted as part of this assessment to interview staff prosecutors and external law enforcement agencies. A report providing recommendations for training, best practices, and process adjustments to enhance capacity and hold offenders accountable will be provided to the site next quarter. The SCDAO is experiencing a great deal of success in its focused deterrence program. In early June, the SCDAO reported that many participants are now employed and that only one individual in the program out of the original ten who participated in the call-in had been rearrested. The SCDAO now has three full-time NIBIN investigators and plans to add more in the future. NIBIN leads have contributed to 17 cases prosecuted by the SCDAO since January 2018. The Memphis PD’s NIBIN unit has also reviewed more than 30 cases in June and 415 cases so far in 2018.

In June, the USAO—Western District of Tennessee (WDTN) reported that it has tripled the number of violent crime cases adopted from 106 in fiscal year 2015–2016 to 332 in fiscal year 2017–2018 and increased the number of defendants charged. Fifty-eight percent of these cases involved firearms, with 73 percent of defendants charged. The USAO—WDTN has filled two new violent crime prosecutor positions, which will further increase its capacity to adopt an expanded caseload. The USAO—WDTN, DEA, the FBI, the Memphis PD, and the Shelby County Sheriff’s Office also are focused on opioid-related crimes and meet monthly to discuss heroin-related cases. The USAO—WDTN tries to adopt as many cases as possible in which the individual is a career offender to get drug dealers, especially those carrying firearms, off the streets.

Highlights at a Glance

- USAO—WDTN tripled number of violent crime cases adopted
- SCDA has three full-time NIBIN investigators
- NIBIN leads have contributed to 17 cases prosecuted by SCDA since January 2018
- Raines Station using Blue Crush deployment model, resulted in recovery of six guns from one burglary
- FBI reported in June that recent commercial robbery investigations resulted in individuals receiving sentences of 27 years, 20 years, 15 years, and 6 years

Milwaukee

The Milwaukee PD has refined its focus on shooting-related violence to place a stronger emphasis on the offenders responsible for shootings rather than places. This approach has shown early signs of success, with a reported 18 percent decrease in nonfatal shootings year-to-date in the city and 41 percent in the Center Street Corridor (CSC) in June, and an 8 percent decrease year-to-date in homicides citywide and 14 percent in the CSC reported in June. Part of this approach is an enhanced shooting review. The shooting review process is now conducted weekly instead of biweekly, as previously implemented. During the shooting reviews, the Milwaukee PD reviews cases from the previous week and discusses prioritization, impact, and intervention strategies. The Milwaukee PD has also centralized its detective unit, which can help enhance coordination and streamline procedures and resources. Next quarter, the Milwaukee PD and some of its federal partners will travel to the Oakland, California, PD to observe its shooting review process. The Milwaukee PD's local and federal partners play a significant role in targeting shooters as well. The Milwaukee County District Attorney's Office actively works with the Milwaukee PD and the USAO—Eastern District of Wisconsin to determine the best cases for federal prosecution. USMS adopts some of the warrants from the Milwaukee PD for shooting suspects and has ramped up investigations on those individuals. In May, the USMS warrant task force in Milwaukee made ten arrests, all for violent offenders.

The Milwaukee PD's new Special Investigations Division (SID) is another significant part of its strategy to reduce shootings and violence in the city overall. Additional officers were added to the SID this quarter to target wanted shooters. The SID meets regularly with Milwaukee's federal partners to review cases and coordinate investigations, where possible. The SID also conducts short-term drug investigations. In a joint operation with the FBI and two Milwaukee PD districts that concluded in June, 13 search warrants were executed, 11 arrests were made, and 24 weapons were recovered. The Milwaukee County District Attorney's Office had an assigned team of gun unit prosecutors prepared to take cases that came in as a result of this operation.

Reducing carjacking is another priority for the SID. The SID is connected to the Milwaukee PD's Intelligence Fusion Center, where Milwaukee PD's crime analysts are assigned. Historically, a majority of carjackings in Milwaukee are committed by juveniles. Through its Network of Criminals Youth Offender Program, the Milwaukee PD uses SNA, intelligence, and criminal records to identify offenders; analyze the nexus between car thefts, shootings, and other types of violence; enhance collaboration between crime analysts and investigative officers; and form targeted approaches.

The Milwaukee PD's collaboration with its federal partners has been offered as a model for other PSP sites in peer exchanges. In June, a large-scale operation targeting violence led by the High Intensity Drug/Gang Task Force that involved all PSP law enforcement partners resulted in 18 individuals arrested, 21 search warrants executed, and 58 guns seized, one of which was linked to a previous homicide. This operation disrupted a large-scale heroin distribution network in Milwaukee. As part of this operation, DEA was able to target a specific group believed to be responsible for a number of overdose deaths and several homicides.

Highlights at a Glance

- 18 percent decrease in nonfatal shootings year-to-date reported in June
- 41 percent decrease in shootings in CSC year-to-date reported in June
- USMS warrant task force made ten arrests for violent offenders in May
- Carjackings down 30 percent in a six-week period
- Large-scale operation led by High Intensity Drug/Gang Task Force that involved all PSP law enforcement partners resulted in 18 individuals arrested and 58 guns seized



Site Highlights

Nashville

Based on a recommendation from the homicide investigations and prosecutions assessment conducted in 2017 by subject experts John Skaggs and John Colello, the Metropolitan Nashville PD developed a homicide hybrid team with detectives from the South and Hermitage Precincts. In June, the Metropolitan Nashville PD reported that it is on track to meet an 80 percent clearance rate this year.¹² Three detectives from each of these precincts now work only on homicide cases and collaborate with their counterparts in other precincts. Mr. Skaggs conducted follow-up training for this new homicide hybrid team in May 2018, specifically on the investigation and solvability of homicides and the relationship between survivors and the Metropolitan Nashville PD. PSP continues to work with the site on this initiative and is coordinating additional advanced training for the homicide team. The District Attorney General of Metropolitan Nashville and Davidson County now assigns incidents involving gun violence or homicide in these two precincts to a team that rotates every few weeks. Once assigned, the team stays with the investigation from beginning to end to provide more continuity.

Building on the on-site SNA training conducted last quarter, analysts with the Metropolitan Nashville PD who work on gang interdiction have engaged in additional assistance from SNA subject experts. As follow-up to the on-site training, the Metropolitan Nashville PD sent two individuals to the NPS SNA Symposium in May. Using SNA has enabled the Metropolitan Nashville PD to conduct more proactive efforts to disrupt gangs rather than addressing issues as problems arise. The Metropolitan Nashville PD is working with the FBI and USMS on their respective gang initiatives in the city as well to coordinate and determine network overlaps. The FBI also has embedded an intelligence analyst into the Metropolitan Nashville PD's SNA team.

Efforts as part of the collective efficacy and community engagement project launched last quarter in the Metropolitan Nashville PD's North and West Precincts are well underway. The Metropolitan Nashville PD has increased its presence and community engagement in the area. Early data has shown that the relationship between the police and the community is already improved.

The USAO—Middle District of Tennessee (MDTN) brought on two new Assistant U.S. Attorneys to focus on violent crime, which has enhanced the office's capacity to prosecute violent offenders. It was announced in June that the USAO—MDTN would be adding three additional violent-crime prosecutor positions.¹³ The USAO—MDTN holds meetings every other week with PSN partners. During these meetings, the Metropolitan Nashville PD presents cases from across all eight precincts that may be eligible for federal prosecution and discusses with the USAO—MDTN which cases will be adopted. PSP worked with the Metropolitan Nashville PD and ATF to identify a task force officer from the Metropolitan Nashville PD to be assigned to ATF. This detective will work specifically on NIBIN cases and be a liaison with the Metropolitan Nashville PD.

The Metropolitan Nashville PD previously identified commercial robberies as a major issue, especially as they relate to homicides and shooting incidents throughout the city. In June, commercial robberies were down 39 percent from last year. Two factors contributing to this reduction are the commercial robbery task force established by the FBI with local and federal law enforcement and the USAO's commitment to prosecuting more commercial robbery cases.

Highlights at a Glance

- Training for homicide hybrid team
- FBI embedded an intelligence analyst into Metropolitan Nashville PD's SNA team
- USAO—MDTN added two new violent crime prosecutors
- Metropolitan Nashville PD and ATF identified a task force officer to be assigned to ATF
- In June, commercial robberies down 39 percent from last year

¹² <https://www.newschannel5.com/news/nashville-among-top-cities-to-solve-homicides>.

¹³ <https://www.justice.gov/usao-mdtn/pr/500th-day-trump-administration-attorney-general-sessions-announces-311-new-assistant>.

New Orleans

Crime analysts from the New Orleans PD participated in the 2018 NPS SNA Symposium in May, including as presenters. Attending the symposium helped expand the use of SNA to additional members of the New Orleans PD's crime analysis unit, as it has become a critical component of its intelligence analysis work. The analysts learned useful ways to integrate other data sources, including NIBIN. The New Orleans PD and ATF have substantially improved the sharing and use of NIBIN data, and it is now an essential part of investigative processes. NIBIN results are now integrated into regular intelligence products by the New Orleans PD.

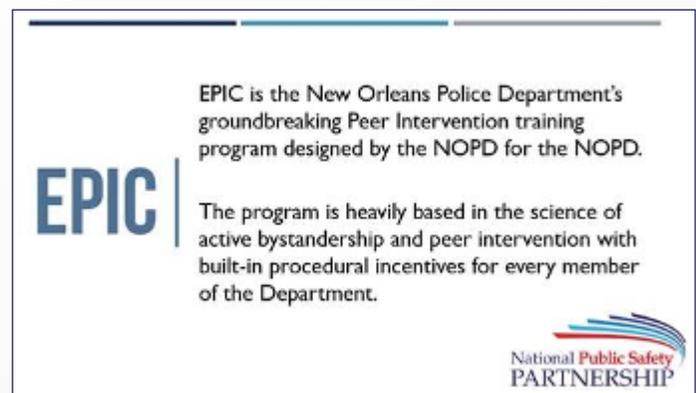
The New Orleans PD's Ethical Policing Is Courageous (EPIC) program was developed to educate and support officers in the practice of peer intervention. This peer approach to "policing" one another has proved effective for the New Orleans PD in preventing harm and promoting officer wellness. In June, representatives from the New Orleans PD hosted a webinar for the PSP community to showcase this initiative. This webinar brought awareness to this proactive, team-focused program as a way to combat some of the officer safety issues that face law enforcement today and provided an overview of the project and how it started, a summary of the training that officers receive through EPIC, and how other departments might employ a similar program. Next quarter, trainers from the EPIC program will participate in a peer exchange to the Jackson PD to train its officers on the EPIC program.

The New Orleans PD's reserve officers spent time in New Orleans' PSP target areas to engage with the community and discuss the PSP initiative with residents this quarter. This effort was well received by the community, and the New Orleans PD is exploring ways to make this a recurring practice. The New Orleans PD also participated in numerous community events this quarter, including a neighborhood cleanup, a school giveaway, and a "healthy kids" fair with neighborhood groups and volunteers in the area.

The New Orleans PD, the Orleans Parish District Attorney's Office, and the USAO—Eastern District of Louisiana (EDLA) are working together to examine and improve processes for gun case referrals and reviews and to identify the best prosecutorial venues through coordination to improve prosecution outcomes for gun cases. Subject expert Chief Scott Thomson of the Camden County PD has been identified to assist with this effort. Partners from the New Orleans PD, the Orleans Parish District Attorney's Office, and the USAO—EDLA participated in a kick-off call this quarter to share ideas and plans for this engagement. Chief Thomson will conduct a site visit to New Orleans next quarter as part of this effort. Through PSP collaboration with federal partners, including ATF and the USAO—EDLA, and the Orleans Parish District Attorney's Office, the New Orleans PD conducted an investigation, led at the district level, that resulted in the arrest of eight individuals for criminal conspiracy. This case has become a model for how districts can conduct criminal conspiracy investigations and collaborate with local and federal partners.

Highlights at a Glance

- Formalizing gun case review process among partners
- ATF, USAO—EDLA, Orleans Parish District Attorney's Office, and New Orleans PD conducted an investigation, led at the district level, that resulted in arrest of eight individuals for criminal conspiracy
- New Orleans PD's crime analysts attended 2018 NPS SNA Symposium in May, as both attendees and presenters
- New Orleans PD and ATF have improved sharing and use of NIBIN
- New Orleans PD shared its EPIC program with PSP community



EPIC | EPIC is the New Orleans Police Department's groundbreaking Peer Intervention training program designed by the NOPD for the NOPD.

The program is heavily based in the science of active bystandership and peer intervention with built-in procedural incentives for every member of the Department.



Site Highlights

Newark

Newark has taken significant steps to combat the national opioid epidemic this quarter. In June, DEA launched its “360 Strategy” initiative to address heroin, prescription opioids, and violent crime in Newark. The DEA 360 Strategy brings together law enforcement, the medical community, drug prevention and treatment partners, and other experts to address drug trafficking and stemming abuse using a three-pronged approach that includes enforcement, diversion control, and community outreach.¹⁴ Earlier this year, the USAO—District of New Jersey (NJ) created a new opioid abuse prevention and enforcement unit.¹⁵ This unit works with the existing health care and government fraud unit and the Organized Crime and Drug Enforcement Task Force (OCDETF) and includes two Special U.S. Attorneys from the New Jersey Office of the Attorney General to increase collaboration between state and federal efforts to combat opioid abuse. In June, the USAO—NJ announced that the average number of cases brought by the office in the three months since the reorganization to include the new opioid unit had increased 79 percent, up to 67 cases from 39 in 2017.¹⁶

A PSP assessment team conducted a nonfatal shooting and gun violence reduction assessment for Newark in June to support the site’s efforts to reduce gun violence and enhance its capacity to conduct comprehensive nonfatal shooting investigations. During the on-site visit for the assessment, the team interviewed members of the Newark PD’s command, investigative, patrol, crime lab, crime analysis, intelligence, and training staff. The assessment team also engaged in discussions with representatives from agencies whose responsibilities intersect with gun violence investigations in the city, such as ATF, DEA, and the USAO—NJ. A comprehensive report that affirms aspects of the Newark PD’s nonfatal shooting investigative processes and provides recommendations for strengthening gaps in these processes will be provided to the site next quarter.

One of Newark’s priorities since the beginning of its PSP engagement has been to align its PSP activities with the goals of its U.S. Department of Justice (DOJ) consent decree. During this quarter, the Newark PD completed training for every active officer, more than 1,000 total, on its new community policing policy. In support of its consent decree, the Newark PD continues to develop its new Use of Force training curriculum. The Newark PD will pursue stop, search, and seizure training next as part of its consent decree. This quarter, the Newark PD also completed its trauma-informed training, and more than 200 officers have now received body-worn-camera training.

In late 2015, PSP conducted a technology assessment for the Newark PD. Since the delivery of the assessment report to the site in March 2016, the Newark PD has been working to address the recommendations provided. Most recently, the Newark PD launched a “citizen virtual patrol” policing program in April based on recommendations from the technology assessment. This virtual policing program is meant to act as a crime deterrent and enables citizens to aid police during investigations. In June, the Newark PD reported that hundreds of citizens had already signed up for the citizen virtual patrol program, enabling the Newark PD to have more eyes on the streets.

¹⁴ <https://www.dea.gov/divisions/nj/2018/nj060718.shtml>.

¹⁵ <https://www.justice.gov/usao-nj/pr/us-attorney-carpenito-restructures-office-add-additional-resources-quality-life-issues>.

¹⁶ <https://www.njtvonline.org/news/video/in-newark-dea-launches-comprehensive-plan-for-battling-opioid-epidemic/>.

Highlights at a Glance

- DEA launched “360 Strategy”
- Nonfatal shooting and gun violence reduction assessment
- Newark PD launched “citizen virtual patrol” policing program
- Newark PD completed training on new community policing policy for every active officer



St. Louis

The St. Louis Metropolitan PD is employing a more targeted approach with technology and officers. Based on analyses conducted by the crime analysis unit, officers are deployed to problem areas around the city with mobile technology units that have cameras and gunshot detection technology. As these mobile units move around the city, the St. Louis Metropolitan PD follows up with “neighborhood blitzes” during which officers knock on doors and hand out information packets to build relationships and talk with the community. The St. Louis Metropolitan PD transitioned its deputy chiefs from the headquarters office to the patrol division offices that they oversee to make them more accessible to both officers and the community.¹⁷ Local and federal partners are also working to compile a prolific shooter list by reviewing NIBIN and nightly crime reports. The dedicated focus of local and federal personnel and resources to the area of St. Louis that significantly drives crime in the city, known as “Hayden’s Rectangle,” is showing early signs of success in crime reductions. In May, the zone experienced a 9 percent reduction in violent crime and an increase in recovered firearms. As of June, Hayden’s Rectangle had experienced a 27 percent reduction in homicides year-to-date.

Federal partnerships are critical to reducing violent crime in St. Louis. With the creation and expansion of the violent crime units in the USAO—Eastern District of Missouri (EDMO), the office is adopting two to three times more cases federally for crimes such as carjackings and felon-in-possession-of-a-firearm than in previous years. In June, the USAO—EDMO announced plans to hire four additional prosecutors to target violent crime and one to combat opioid abuse.¹⁸ The St. Louis Metropolitan PD and ATF have embedded one officer and two full-time agents, respectively, into the USAO—EDMO to collaborate on firearm-related and other violent crime. The St. Louis Circuit Attorney’s Office also works with the USAO—EDMO and the St. Louis Metropolitan PD on gun cases and other violent crime cases to enhance investigative and prosecutorial outcomes. USMS and other federal partners assisted in a warrant roundup initiative of about 700 individuals with outstanding drug and gun warrants in the St. Louis area in May that resulted in more than 160 arrests and the seizure of 21 firearms. USMS, in conjunction with the FBI and the St. Louis Metropolitan PD, also conducted a sex offender compliance operation this quarter.

In June, state legislation was passed that allows the creation of a domestic violence fatality review board and information sharing among partner agencies. The St. Louis Circuit Attorney’s Office, the St. Louis Metropolitan PD, and other site partners have been working toward this goal since 2016. The purpose of a domestic violence fatality review program is to review domestic violence-related deaths to prevent future deaths and hold accountable both the perpetrators of domestic violence and the agencies and organizations that come into contact with domestic violence cases.¹⁹ The site will receive future TTA from PSP to support the development of a domestic violence fatality review program.

In April, as follow-up to the Witness Intimidation Roundtable peer exchange that the St. Louis Circuit Attorney’s Office attended in May 2017, PSP provided the St. Louis Circuit Attorney’s Office and the St. Louis Metropolitan PD comprehensive TTA on combating witness intimidation that covered strategies to promote witness safety, assist with establishing vigorous detection and investigation methods, and maintain and strengthen community relationships. A report outlining recommendations on best practices in areas such as training, staffing, and funding to strengthen and enhance witness intimidation practices in St. Louis was shared with the site in June.

Highlights at a Glance

- USAO—EDMO adopting more cases than ever
- New mobile technology units deployed in city
- Hayden’s Rectangle experienced a 27 percent reduction in homicides as of June
- Witness intimidation report with recommendations on best practices provided to site in June
- USMS May warrant roundup resulted in more than 160 arrests and 21 seized firearms
- Legislation passed that allows creation of domestic violence fatality review board

¹⁷ <http://www.kmov.com/story/37963348/changes-coming-to-st-louis-police-department-starting-monday>.

¹⁸ https://www.stltoday.com/news/local/crime-and-courts/new-federal-prosecutors-will-focus-on-violent-crime-opioid-cases/article_1c0e46ab-367b-5554-9f21-7bce447ab8ca.html.

¹⁹ <https://ndvfri.org/>.

Site Highlights

Toledo

PSP continued to support assessments to the Toledo PSP site this quarter. A major crimes assessment was conducted for the Toledo PD in May. This assessment report outlined gaps related to data processes and provided recommendations for the Toledo PD's processes related to nonfatal shootings, aggravated assaults, and other violent crimes. The assessment also provided feedback on the Toledo PD's strengths, including homicide investigations and case management. PSP conducted a violent crime assessment for Toledo last quarter, and the report was provided to the site in April 2018. This report helped establish a baseline for violent crimes in the city and included information related to data maturity and practices. Toledo's PSP SSL and Analyst met with the Toledo PD, the USAO—Northern District of Ohio (NDOH), and other local stakeholders, including some community members, in April to further discuss the report. During this briefing, the site also discussed violent crime response, reduction, and prevention strategies to focus future efforts. The Toledo PD also has been working with subject expert Joan Brody to develop a grant strategy for the department, including how to organize a grant review and identify priorities for the department.

The USAO—NDOH has been a critical leading partner in PSP. The USAO—NDOH hired an additional federal prosecutor to support local violent crime prosecutions and appointed a Special Assistant U.S. Attorney to the Lucas County Prosecutor's Office to facilitate further collaboration with the Toledo PD and the Lucas County Prosecutor's Office. The USAO—NDOH and the Toledo PD continued weekly reviews of top-priority cases dealing with guns, drugs, and violent offenders with federal law enforcement partners and the Lucas County Prosecutor's Office. The office has been integrated into all of the assessments and has attended a number of community meetings. The USAO—NDOH also has been training local and state law enforcement on which gun and other violent crime cases, such as commercial business robberies and carjackings, can be adopted federally.

To support the site's efforts to reduce violent crime, specifically gun violence and gang crimes, ATF is coordinating the transfer of a NIBIN machine to the Toledo PD's forensic lab to assist with the timely entry and analysis of firearm evidence. To assist with the implementation of NIBIN, PSP will assist with NIBIN policy development training. The Toledo PD visited the Cleveland, Ohio, PD and forensic lab in April regarding NIBIN machine processes and analysis for cases.

Next quarter, the Toledo PD will participate in a technology assessment and an International Association of Directors of Law Enforcement Standards and Training Crime Analysis for Executives course in August. Representatives from the USAO—NDOH will attend this training as well. The Toledo PD also is exploring a peer exchange with a model site on CGICs.

Highlights at a Glance

- Special Assistant U.S. Attorney assigned to prosecutor's office for further collaboration
- ATF coordinating transfer of NIBIN machine to Toledo PD's forensic lab
- USAO—NDOH hired additional federal prosecutor to support local violent crime prosecutions



Site Highlights

West Memphis

A major priority for West Memphis's PSP engagement has been expanding and advancing its crime analysis capabilities. In May, the West Memphis PSP team and Captain Joe Baker from the West Memphis PD shared the site's experience with enhancing law enforcement analytical capacity and technology integration through a webinar for the BJA National Training and Technical Assistance Center (NTTAC). During this webinar, West Memphis shared how it has enhanced its data-driven policing mission through implementing an innovative software program that integrates disparate data systems into a cohesive, searchable, and analyzable tool; how the site has developed its analytical capacity by focusing on data access and quality, technology integration and acquisition, analytical expectations, and fostering personnel roles; and key strategies and lessons learned for law enforcement technology that can be applied to other jurisdictions.

To support this expanded crime analysis capacity, the West Memphis PD conducts ongoing data integrity and capacity improvements to perform analyses on calls for service and reported crimes. The West Memphis PD also is exploring how best to sustain these advancements within the department, such as training additional personnel on crime and tactical analysis.

West Memphis also is focused on community engagement as a sustainability measure. The site continues to work on its community outreach program and is very active with the community on social media. The West Memphis PD also explored BJA funding to build relationships with youth and build more collaborative programming with the school board and worked with subject expert Joan Brody to discuss available funding through the USAO—EDAR and DOJ to support ongoing and future programming for crime reduction and youth activities. Next quarter, the West Memphis PD will participate in a peer exchange with the Austin, Texas, PD to observe its community outreach and engagement efforts.

Highlights at a Glance

- Presented on West Memphis PD's crime analysis enhancement efforts in BJA NTTAC webinar
- Worked with subject expert Joan Brody to discuss available funding through USAO—EDAR and DOJ to support ongoing and future programming for crime reduction and youth activities



Resources

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Public Safety Clearinghouse

The Public Safety Clearinghouse is an innovative new tool that will change the way you find, save, and share violence reduction resources. Designed to leverage the lessons learned and violence reduction resources available across DOJ components, the Clearinghouse has hundreds of resources—such as training, technical assistance, publications, and evidence-based strategies—all available at your fingertips. Best of all, the Clearinghouse is interactive and allows you to develop a customized toolkit of resources based on your city's unique challenges and opportunities.



How to Build a Toolkit

- » **Step 1:** Select a topic or keyword search.
- » **Step 2:** Refine search with topic-based questions.
- » **Step 3:** Browse resources.
- » **Step 4:** Add resources to toolkit.
- » **Step 5:** Save and download toolkit.

www.NationalPublicSafetyPartnership.org/Clearinghouse

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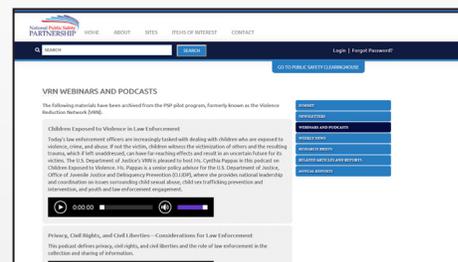


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Crime data and site activities reported in this newsletter are provided by the PSP sites throughout the quarter and have not been independently verified.

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